

**CLAIRVEST GROUP INC.  
MANAGEMENT INFORMATION CIRCULAR**

**Solicitation of Proxies**

This Management Information Circular is furnished in connection with the solicitation of proxies by Management of CLAIRVEST GROUP INC. (the “Corporation” or “Clairvest”) for use at the Annual Meeting (the “meeting”) of the shareholders of the Corporation (“Shareholders”) to be held on Friday, August 14, 2026, at the hour of 12:00 p.m. (Toronto time) and at any adjournment or adjournments thereof for the purposes set out in the foregoing notice of meeting. This year’s Meeting will be held in a virtual meeting format only via live audio webcast online at <https://virtual-meetings.tsxtrust.com/1907>, password: clairvest2026 (case sensitive). It is expected that the solicitation will primarily be by mail. Proxies also may be solicited personally or by telephone by Officers and Directors of the Corporation. The cost of solicitation will be borne by the Corporation. Except as otherwise indicated, the information contained herein is given as at June 30, 2026.

**How to Vote**

You have two ways to vote:

- By submitting your proxy or voting instruction form as indicated in the corresponding instructions on the form; or
- During the Meeting by online ballot through the live webcast platform

Shareholders and duly appointed proxyholders (including Non-Registered Holders who have duly appointed themselves as proxyholder) that attend the Meeting online will be able to vote by completing a ballot online during the Meeting through the live webcast platform.

Guests (including Non-Registered Holders who have not duly appointed themselves as proxyholder) can log into the Meeting as set out below. Guests will be able to listen to the meeting and ask questions but will not be able to vote during the Meeting.

- Step 1: Log in online at <https://virtual-meetings.tsxtrust.com/1907>
- Step 2: Follow these instructions:

Registered Shareholders: Click “I have a control number” and then enter your control number and password “clairvest2026” (case sensitive). The control number located on the form of proxy or in the email notification you received from TSX Trust Company is your control number. If you use your control number to log in to the Meeting any vote you cast at the Meeting will revoke any proxy that you previously submitted. If you do not wish to revoke a previously submitted proxy, you should not vote during the Meeting.

Duly appointed proxyholders: Click “I have a control number” and then enter your control number and password “clairvest2026” (case sensitive). Proxyholders who have been duly appointed and registered with TSX Trust Company after the proxy voting deadline has passed.

Guests: Click “Guest” and then complete the online form.

It is your responsibility to ensure internet connectivity for the duration of the Meeting and you should allow ample time to log in to the Meeting before it begins.

## **Notice-and-Access**

The Corporation is utilizing the “notice-and-access” process under National Instrument 54-101 – *Communication with Beneficial Owners of Securities of a Reporting Issuer* and National Instrument 51-102 – *Continuous Disclosure Obligations* (“Notice-and-Access”) for distribution of the meeting materials to shareholders. Notice-and-Access is a set of rules that reduce the volume of materials that must be physically mailed to shareholders by allowing the Corporation to post the Management Information Circular and additional materials online. In accordance with Notice-and-Access, the Corporation has delivered a proxy form, or voting instruction form in the case of beneficial shareholders, and a Notice-and-Access notification to both registered and beneficial shareholders outlining relevant dates and matters to be discussed at the meeting. The Notice of Annual Meeting and Management Information Circular and Annual Financial Statements and MD&A have been made available to Shareholders at <http://www.clairvest.com/shareholders>.

## **Non-Registered Beneficial Shareholders**

Shares held by non-registered beneficial shareholders of the Corporation are held on their behalf, or for their account, by brokers, securities dealers, banks, trust companies and other similar entities (“Intermediaries”). Intermediaries are the legal entities entitled to vote shares held by non-registered beneficial shareholders. Non-registered beneficial shareholders must follow the instructions of their Intermediaries in order to vote their shares. Non-registered beneficial shareholders will not be able to attend the Meeting and will not be entitled to vote at the Meeting, unless they contact their Intermediary well in advance of the Meeting and follow its instructions and procedures.

## **Voting of Shares Represented by Management Proxies**

The form of proxy forwarded to shareholders with the notice of meeting confers discretionary authority upon the proxy nominees with respect to amendments or variations of matters identified in the notice of meeting or other matters which may properly come before the meeting.

The form of proxy affords the shareholder an opportunity to specify that the shares registered in the shareholder’s name shall be voted or withheld from voting in respect of the election of Directors, the appointment of auditors and the authorization of the Directors to fix the remuneration to be paid to the auditors.

The shares of the Corporation represented by the proxy will be voted or withheld from voting as appropriate on any ballot that may be called for in accordance with the shareholder’s instructions. **In respect of proxies in which shareholders have not specified a choice with respect to any matter to be acted upon, the shares represented by proxies in favour of Management nominees will be voted (i) for the election, as Directors, of all nominees listed in this Management Information Circular and (ii) for the appointment of Ernst & Young LLP as auditors of the Corporation and for the authorization of the Directors to fix the remuneration to be paid to the auditors.**

Management knows of no matters to come before the meeting other than the matters referred to in the notice of meeting. However, if any other matters which are not now known to Management should properly come before the meeting, the shares represented by proxies in favour of Management nominees will be voted on such matters in accordance with the best judgement of the proxy nominee.

### **Revocation of Proxy**

In accordance with subsection 110(4) of the *Business Corporations Act* (Ontario) a proxy given by a shareholder for use at the meeting may be revoked at any time prior to its use. In addition to revocation in any other manner permitted by law, a proxy may be revoked by an instrument in writing executed by the shareholder or by an attorney authorized in writing or, if the shareholder is a corporation, by an officer or attorney thereof duly authorized, deposited either at the registered office of the Corporation at any time up to and including the last business day preceding the day of the meeting, or any adjournment thereof, at which the proxy is to be used, or with the chairperson of the meeting prior to the commencement of the meeting on the day of the meeting, or any adjournment thereof, and upon either of such deposits the proxy is revoked. The registered office of the Corporation is located at 22 St. Clair Avenue East, Suite 1700, Toronto, Ontario M4T 2S3.

A non-registered shareholder may revoke voting instructions to an intermediary by complying with the applicable requirements imposed by such intermediary.

**VOTING SHARES AND  
PRINCIPAL HOLDERS THEREOF**

The authorized capital of the Corporation consists of an unlimited number of preference shares, issuable in series (the “Preference Shares”), of which (i) a first series of 10,000,000 non-voting shares and (ii) a second series of 1,000,000 non-voting shares have been authorized and an unlimited number of common shares (the “Common Shares”), of which no Preference Shares and 13,382,931 Common Shares are issued and outstanding as at June 25, 2026. Each Common Share carries one vote in respect of each matter to be voted upon at the meeting. Holders of outstanding shares of record at the close of business on June 25, 2026 are entitled to vote at the Meeting on the matters described above except to the extent that a person has transferred any of his or her shares after that date and the transferee of such shares produces properly endorsed share certificates or otherwise establishes proper ownership and requests, not later than ten days before the Meeting, that his or her name be included in the list of shareholders of the Meeting, in which case the transferee is entitled to vote such shares at the meeting.

The following table sets forth the only persons who, to the knowledge of the Directors and Officers of the Corporation, beneficially own, directly or indirectly, or exercise control or direction over securities of the Corporation carrying more than 10% of the voting rights attaching to all of the outstanding Common Shares, the approximate number of Common Shares owned, controlled or directed by each such person and the percentage of the Common Shares of the Corporation represented by the number of Common Shares so owned, controlled or directed.

Name	Number of Common Shares	Percentage of Class
Kenneth B. Rotman <sup>(1)</sup> Toronto, Ontario	5,034,789	37.6%
JLR Estate Voting Trust <sup>(2)</sup> Toronto, Ontario	2,631,700	19.7%

**Notes:**

- (1) Kenneth B. Rotman, Chief Executive Officer, Managing Director and a Director of the Corporation, controls 1235825 Ontario Ltd., the registered holder of 5,000,000 Common Shares and Brice Holdings Inc., the registered holder of 34,789 Common Shares. In addition, Kenneth B. Rotman has the voting proxy with respect to 2,631,700 Common Shares registered in the name of Amaranth Resources Limited.
- (2) Under the estate arrangements of the late Joseph L. Rotman, control of Amaranth Resources Limited, which is the registered holder of 2,631,700 Common Shares, became vested in the JLR Estate Voting Trust. Members of the Rotman family are beneficiaries of such trust. Kenneth B. Rotman has the voting proxy with respect to the 2,631,700 Common Shares registered in the name of Amaranth Resources Limited.

## **NORMAL COURSE ISSUER BID**

On March 4, 2026, the Corporation announced its intention to purchase, during the 12-month period commencing March 10, 2026, up to 693,107 of its Common Shares, representing approximately 5% of its then outstanding Common Shares on the Toronto Stock Exchange pursuant to a normal course issuer bid. The Corporation entered into an automatic securities purchase plan (“ASPP”) with its designated broker to allow for the purchase of its Common Shares under the bid, at times when the Corporation normally would not be active in the market due to applicable regulatory restrictions or internal trading black-out periods. Such purchases will be determined by the broker in its sole discretion based on parameters established by the Corporation prior to commencement of the applicable black-out period in accordance with the terms of the ASPP and applicable TSX rules. As at June 30, 2026, 4,700 shares have been purchased under this bid. Any shares purchased under the normal course issuer bid will be cancelled. Security holders may obtain at no cost a copy of the Corporation’s notice of intention to make a normal course issuer bid which was filed with the Toronto Stock Exchange by contacting Daniel Cheng, Chief Financial Officer at 416-925-9270.

## **MATTERS FOR CONSIDERATION OF SHAREHOLDERS**

### **I. Election of Directors**

The present term of office of each Director of the Corporation will expire immediately prior to the election of Directors at the meeting. The current Board of Directors of the Corporation (the “Board of Directors” or “Board”) is set at 11 members.

Each of the persons whose name appears hereunder is proposed as a nominee for election as a Director of the Corporation to serve until immediately prior to the election of Directors at the next annual meeting of shareholders or until his or her successor is otherwise elected or appointed. It is intended that on any ballot that may be called for relating to the election of Directors, the Common Shares represented by proxies in favour of the Management proxy nominees will be voted in favour of the election of the following nominees as Directors of the Corporation unless a shareholder has specified in his or her proxy that his or her shares are to be withheld from voting in the election of Directors. In the event that prior to the meeting any vacancies occur in the slate of nominees listed below, it is intended that discretionary authority shall be exercised to vote the shares represented by such proxies for the election of such other person or persons nominated as Directors in accordance with the best judgement of the Management proxy nominees.

Each person listed below is currently a member of the Board of Directors and, each Director was duly elected by a vote of the shareholders of the Corporation at the prior annual meeting of shareholders. The following table also discloses the Common Shares beneficially owned directly or indirectly, or over which control or direction is exercised, by each of the persons named below.

<b>Name and Municipality of Residence</b>	<b>Present Principal Occupation and Position with the Corporation</b>	<b>Period of Service as a Director</b>	<b>Securities</b>
John Barnett <sup>(1)</sup> North Palm Beach, Florida	Director; Chairman of Audit Committee	Since Aug. 13, 2009	Common Shares: 280,000 DSUs: 25,092 Appreciation DSUs: 15,000
Michael Bregman Toronto, Ontario	CEO, Tailwind Capital Inc. (investment management company); Chairman of the Corporation	Since Feb. 25, 1991	Common Shares: <sup>(3)</sup> 510,600 DSUs: 54,118 Appreciation DSUs: 15,000
Anne-Mette de Place Filippini <sup>(2)</sup> Toronto, Ontario	Director	Since Oct. 30, 2020	Common Shares: 15,000 DSUs: 2,913 Appreciation DSUs: 15,000
Joseph E. Fluett, III <sup>(2)</sup> Washington, D.C.	Executive Chairman of MAG Aerospace; Director	Since Aug. 12, 2018	Common Shares: 0 DSUs: 4,508 Appreciation DSUs: 15,000
G. John Krediet <sup>(2)</sup> Delfstrahuizen, Netherlands	Chairman, CF Capital Management LLC (investment management firm); Director; Chairman of Compensation and Human Resources Committee	Since Sept. 20, 2004	Common Shares: <sup>(4)</sup> 557,400 DSUs: 16,058 Appreciation DSUs: 15,000 Options (Non-Voting Option Plan): 17,073
William F. Morneau, P.C. <sup>(1)</sup> Toronto, Ontario	Director	Since June 27, 2022	Common Shares: 67,500 DSUs: 2,115 Appreciation DSUs: 15,000
B. Jeffrey Parr <sup>(6)</sup> Toronto, Ontario	Vice-Chairman and Director	Since June 28, 2000	Common Shares: 761,200 <sup>(5)</sup> DSUs: 673 Appreciation DSUs: 15,000
Kenneth B. Rotman Toronto, Ontario	Chief Executive Officer and Managing Director of the Corporation; Director	Since June 28, 2000	Common Shares: 7,666,489
Michael Wagman <sup>(6)</sup> Toronto, Ontario	President and Managing Director of the Corporation; Director	Since January 1, 2018	Common Shares: 604,142
Les Viner <sup>(1)</sup> Toronto, Ontario	Consultant; Director	Since October 1, 2024	Common Shares: 6,570 <sup>(7)</sup> DSUs: 891 Appreciation DSUs: 14,286

Peter Zemsky Fontainebleau, France	Deputy Dean / Dean of Innovation, Eli Lilly Chaired Professor of Strategy and Innovation, INSEAD; Director	Since August 10, 2023	Common Shares: 0 DSUs: 1,265 Appreciation DSUs: 15,000
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**Notes:**

- (1) Member of Audit Committee.
- (2) Member of Compensation and Human Resources Committee.
- (3) Tailwind Fund Limited Partnership owns 510,600 Common Shares. Tailwind GP Inc. is the general partner of Tailwind Fund Limited Partnership. Michael Bregman owns and is the sole director of Tailwind GP Inc.
- (4) Sunup Holdings LLC owns 512,600 Common Shares. Sunup Holdings LLC is owned by G. John Krediet and the GJK Trust, a trust formed in 2020 of which G. John Krediet is the grantor.
- (5) B. Jeffrey Parr owns 20,000 Common Shares. Parr CV Holdings Ltd owns 741,200 Common Shares. Parr CV Holdings is owned by the Parr Family Trust (2014), a trust formed in 2014 of which B. Jeffrey Parr is a Named Beneficiary and one of three trustees.
- (6) B. Jeffrey Parr owns 8,446 Employee DSUs and Michael Wagman owns 64,406 Employee DSUs.
- (7) LesWen Holdings Inc. owns 6,570 Common Shares. Les Viner owns and is a director of LesWen Holdings Inc.

*Cease Trade Orders or Bankruptcies*

Mr. Kenneth B. Rotman served as a director of Light Tower Rentals, Inc. (“LTR”) until October 7, 2016. On September 13, 2016, LTR commenced proceedings for reorganization under Chapter 11 of the United States Bankruptcy Code. The plan was approved on September 30, 2016 and the U.S. Bankruptcy Court for the Southern District of Texas Houston Division entered an order confirming the plan effective October 7, 2016.

Mr. G. John Krediet and Mr. Kenneth B. Rotman served as directors of Discovery Air Inc. (“Discovery Air”). On March 21, 2018, Discovery Air applied for creditor protection under the CCAA and on September 4, 2018, Discovery Air commenced bankruptcy proceedings under the Bankruptcy and Insolvency Act.

**II. Appointment and Remuneration of Auditors**

Management proposes to nominate Ernst & Young LLP, Chartered Accountants, of Toronto, Ontario as the auditors of the Corporation to hold office until the close of the next annual meeting of shareholders. For the year ended March 31, 2026, the Directors negotiated with the auditors of the Corporation on an arm’s length basis in determining the fees to be paid to the auditors. Such fees were based on the complexity of the matters in question and the time incurred by the auditors. Management believes that such fees were reasonable in the circumstances and would be comparable to fees charged by other auditors providing similar services. It is intended that on any ballot that may be called for relating to the appointment of auditors or the authorization of the Directors to fix the remuneration of the auditors, the Common Shares represented by proxies in favour of Management nominees will be voted for the appointment of Ernst & Young LLP as auditors of the Corporation and in favour of authorizing the Directors to fix the remuneration of the auditors, unless a shareholder has specified in his or her proxy that his or her shares are to be withheld from voting in the appointment of auditors and the authorization of the Directors to fix the remuneration of the auditors.

## **CORPORATE GOVERNANCE PRACTICES**

The board of directors and management of the Corporation believe that maintaining best practices in corporate governance is important for the effective management of the Corporation and value creation for its shareholders. A description of the Corporation’s corporate governance practices follows.

### **Composition of the Board**

The board of directors proposed for election is comprised of eleven members, of whom seven are independent within the meaning of the Canadian Securities Administrators’ guidelines and National Instrument 52-110 – Audit Committees and National Instrument 58-101 – Disclosure of Corporate Governance Practices (the “Guidelines”). The non-independent directors are Mr. Michael Bregman, Chairman of the Corporation, Mr. B. Jeffrey Parr, Vice Chairman of the Corporation, Mr. Kenneth B. Rotman, Chief Executive Officer of the Corporation and Mr. Michael Wagman, President of the Corporation.

Certain of the directors are directors of other reporting issuers. These are as follows:

<b>Director</b>	<b>Reporting Issuer</b>
Michael Bregman	Aegis Brands Inc.
William F. Morneau	Canadian Imperial Bank of Commerce
Kenneth B. Rotman	Accel Entertainment, Inc.

### **Independence of the Board of Directors**

All permanent committees are comprised only of non-management directors. For the year-ended March 31, 2026, four board meetings have been held at which there were in-camera sessions at which management was not present.

### **Attendance Record of the Board of Directors**

There were nine Board meetings during the year ended March 31, 2026. Attendance of the Board meetings are as follows:

O = Attended X = Absent	John Barnett	Michael Bregman	Anne-Mette de Place Filippini	Joseph E. Fluet III	G. John Krediet	William F. Morneau	B. Jeffrey Parr	Kenneth B. Rotman	Lionel H. Schipper	Les Viner	Michael Wagman	Peter Zemsky
April 10, 2025	X	O	O	X	O	O	O	O	O	O	O	O
June 25, 2025	O	O	O	O	O	O	O	O	O	O	O	O
August 12, 2025	O	O	O	O	O	O	O	O	O	O	O	O
October 10, 2025	O	O	O	O	O	O	O	O	O	O	O	O
November 12, 2025	O	O	O	O	O	O	O	O	X	O	O	O
December 4, 2025	O	O	O	O	O	X	O	O	O	O	O	O
January 5, 2026	O	O	O	X	O	O	X	O	O	O	O	O
February 11, 2026	O	O	O	O	O	O	O	O	N/A	O	O	O
March 18, 2026	O	O	O	X	O	O	O	O	N/A	O	O	O

## **Board Mandate**

The mandate of the Board of Directors which is reviewed annually by the Board is as follows:

### **MANDATE OF THE BOARD OF DIRECTORS OF CLAIRVEST GROUP INC. (the “Corporation”)**

#### **Responsibilities of the Board of Directors**

The board of directors shall be responsible for the stewardship of the Corporation and in that regard shall be specifically responsible for:

- (i) the approval of a strategic plan which takes into account, among other things, the opportunities and risks of the Corporation’s business;
- (ii) the identification of the principal risks for the Corporation and the implementation of appropriate risk management systems;
- (iii) ensuring that the Corporation has in place a communications policy which enables the Corporation to communicate effectively and interact with all of its stakeholders, including analysts and the public, contains measures for the Corporation to avoid selective disclosure and is reviewed annually;
- (iv) the integrity of the Corporation’s internal control and management information systems;
- (v) reporting on corporate governance as required by public disclosure requirements;
- (vi) the implementation of structures and procedures which ensure that the board can function independently of management, including the regular use of in-camera sessions at board meetings at which management is not present;
- (vii) determining, in light of the opportunities and risks facing the Corporation, what competencies, skills and personal qualities it should seek in new board members in order to add value to the corporation;
- (viii) satisfying itself as to the integrity of the Chief Executive Officer and other senior officers and that they foster a culture of integrity within the Corporation;
- (ix) reviewing succession planning and the appointment, training and monitoring of senior executives of the Corporation;
- (x) reviewing and reassessing the adequacy of the Audit Committee and Compensation and Human Resources Committee terms of reference on

an annual basis, appointing members of these Committees and designating a Chair of these Committees;

- (xi) developing and monitoring the Corporation's approach to corporate governance issues;
- (xii) assessing the effectiveness of the board as a whole, the Committees of the board and the contribution of individual directors;
- (xiii) nominating qualified individuals to serve as independent members of the board of directors;
- (xiv) reviewing corporate policies on a periodic basis including the Disclosure Policy and Code of Business Conduct.

### **Corporate Governance**

While there is no permanent committee of the Board of Directors responsible for corporate governance, corporate governance matters including the following shall be the responsibility of the independent (i.e. non-management) members of the Board of Directors which shall consider these matters during in-camera sessions at Board of Directors meetings.

- (i) Monitor the quality of the relationship between management and the Board of Directors and recommend improvements;
- (ii) Ensure an orientation and educational program for new recruits to the Board of Directors is in order to familiarize new directors with the Corporation and its business and to ensure that new board members understand the commitment that is expected from them;
- (iii) Review from time to time the remuneration to be paid by the Corporation to its directors.

### **Responsibilities of Chief Executive Officer**

The Chief Executive Officer will be responsible for making day to day general operating decisions and will continue to lead policy development and strategic planning at the Corporation as part of his duties and responsibilities as Chief Executive Officer.

### **Responsibilities of Chairperson**

- (i) The Chair shall be expected to attend and chair meetings of the Board of Directors of Clairvest Group Inc.
- (ii) The Chair shall perform the functions of the office on a part-time basis and shall not be an executive officer of the Corporation.

- (iii) The Chair shall not be expected to and shall not perform policy making functions other than in his or her capacity as a director of the Corporation. The Chair shall not have the right or entitlement to bind the Corporation in his or her capacity as Chair.
- (iv) The Chair shall review and approve board meeting agendas prepared by the Chief Executive Officer.
- (v) The Chair shall ensure that the Board understands the boundaries between board and management responsibilities.
- (vi) The Chair shall ensure that the Board of Directors carries out its responsibilities effectively, which will involve the Board meeting in in-camera sessions without management present and may involve assigning responsibility for administering the Board's relationship to management to a committee of the Board.

The Chair shall assess the effectiveness of the Board of Directors and its committees and the contribution of each of the Corporation's directors.

### **Position Descriptions**

The Board of Directors has developed position descriptions for the Chief Executive Officer, the Chairperson of the Board and the Chair of each of the Audit and Compensation and Human Resources Committees.

### **Orientation and Continuing Education**

New directors are provided with comprehensive information about the Corporation and its affiliates. All Board members are provided with a copy of the written mandate and charters for the Board and each of its committees and all of the policies and plans of the Corporation. Directors are consulted regularly by management and have the opportunity to meet with members of management of Clairvest and its affiliates.

Directors of the Corporation have extensive business experience and directorships on boards of other public and private institutions. Management informs the board of developments in the areas of accounting principles, regulatory and governance matters. There is no formal continuing education program for directors.

### **Code of Business Conduct and Ethics**

The Board has adopted and reviews annually a written Code of Business Conduct and Ethics (the "Code") for the directors, officers and employees of Clairvest and its wholly-owned subsidiaries. A copy of the Code is available on the Corporation's website at [www.clairvest.com](http://www.clairvest.com) and on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca). The Board is ultimately responsible for monitoring compliance with the Code. Officers and employees of the Corporation and of its wholly-owned subsidiaries made a written declaration annually that they have read and understood the Code and that they are aware that failure to comply with the Code may be cause for immediate dismissal.

To ensure directors exercise independent judgment in considering transactions and agreements in respect of which a director or officer has a material interest, the Code requires the director or officer to inform the CEO of any actual or potential conflict of interest.

### **Nomination of Directors**

The Board has no formal nominating committee. When considering new members for addition to the Board, the Board would use in-camera sessions at board meetings at which management is not present.

Clairvest has adopted a form of proxy which gives shareholders the ability to vote for or withhold from voting for each individual director proposed for election. The Board has not adopted a “Majority Voting Policy” (as defined by the Toronto Stock Exchange) for the election of directors. The Board believes that the adoption of a Majority Voting Policy at this time is inappropriate and does not serve a useful purpose for Clairvest and its shareholders because Clairvest has a controlling shareholder who will necessarily cast a majority of the votes to be cast in an election of its directors. The Board notes that the Toronto Stock Exchange announced on February 13, 2014 amendments to its Company Manual mandating majority voting for certain issuers with fiscal years ending on or after June 30, 2013 and that issuers that are majority controlled are exempt from these requirements.

### **Term Limits**

Clairvest does not impose term limits on members of the Board, nor are there any other mechanisms in place that operate to compel Board turnover. While term limits can help ensure the Board gains fresh perspective, term limits also serve as an arbitrary mechanism for removing Board members which can result in valuable, experienced members being forced to leave the Board solely because of length in service. Clairvest believes that members of the Board should be assessed based on their ability to continue to make a meaningful contribution to the Board.

### **Diversity**

Clairvest does not currently have any female executive officers and has one female director (representing 9.09% of the directors). Clairvest does not have a written policy on the identification and nomination of female executive officers or directors, or a target for the number of women in these roles. Clairvest does not believe that quotas, strict rules or targets necessarily result in the identification or selection of the best candidates for directors or executive officers. Clairvest does however believe in having an investment team comprised of people with diverse backgrounds and is actively encouraging people with backgrounds different from those currently at Clairvest to apply. Consistent with this goal, Clairvest is partnering with the University of Toronto’s Rotman School of Finance on initiatives to promote the increase of women in the Canadian private equity industry.

## **Environmental, Social and Governance Practices**

Clairvest views sound governance and good environmental and social practices as important aspects of responsible and successful investing. The Corporation has a long history of considering environmental, social and governance (“ESG”) factors in its investments and the conduct of its business more generally and has adopted an ESG policy (the “ESG Policy”) in furtherance of its commitment to enhancing sustainability, promoting employee equity and wellness, and supporting the communities in which it operates.

The ESG Policy captures the principles of: (i) encouraging environmental stewardship, protection and responsibility in the conduct of the Corporation’s business and the business of its investment partners (including by conducting appropriate due diligence and carefully reviewing the practices of investment partners to ensure proper procedures are in place to respect the environment and strongly encouraging portfolio companies to incorporate, to the extent feasible, best-in-class practices advocated by industry associations); (ii) promoting equal, diverse and inclusive work environments and involvement in the broader community (including through a comprehensive code of conduct and ongoing training, philanthropy in the community and job creation and by promoting the increase of women in the Canadian private equity industry); and (iii) adherence to the highest level of ethical conduct (including through robust governance practices and extensive background checks on investment partners).

Clairvest believes that integrating ESG considerations into its investment decisions and supporting ESG initiatives within its portfolio companies can have a direct and positive influence in creating long-term value and mitigating risk for its shareholders. The Corporation also recognizes that formal integration of ESG factors is becoming increasingly important to shareholders, employees, limited partners and customers and others who interact with Clairvest and its portfolio companies. The Corporation will continue to carefully consider and implement the principles comprising its ESG Policy in its business and the business of its investment partners.

## **Compensation**

The Compensation and Human Resources Committee (the “Compensation Committee”) is comprised of three members, all of whom are independent directors. This committee establishes and administers the compensation policies and remuneration levels for the officers of Clairvest and its wholly-owned subsidiaries (hereafter, the “Corporation”) and reviews and recommends to the Board incentive compensation plans and equity and book value based plans of the Corporation. The Committee also will make recommendations to the Board with respect to the remuneration of directors. The Committee reviews and approves the Corporation’s disclosure with respect to executive and director compensation. For additional disclosure on the Compensation Committee see the section in this circular entitled “Compensation Discussion and Analysis”.

In 2026, the Compensation Committee did not formally consider risk taking with the Corporation’s compensation policies and practices. The Corporation periodically reviews its compensation practices to ensure they do not promote excessive risk taking that are likely to have a material adverse effect on the Corporation. There is currently no prohibition on an executive officer or director of the Corporation from purchasing financial

instruments to offset a decrease in market value of equity securities of the Corporation held directly or indirectly by that executive officer or director.

### **Other Board Committees**

The Board does not currently have any standing committees other than the Audit and Compensation Committees.

### **Assessments**

The Board reviews, on a continuing basis, the effectiveness of the Board as a whole, its two standing committees and its individual directors. On an annual basis the Chairperson of the Board meets individually with directors to discuss board and committee effectiveness. In addition, the Board has an annual in camera session during which it formally assesses the effectiveness of the Board as a whole, its two standing committees and individual directors. The Board recognizes that each director will contribute differently to the Board and that the Board benefits from a balance of skills, competencies and experience brought to it by individual board members.

## **AUDIT COMMITTEE**

The Audit Committee of the Board is composed solely of unrelated and independent directors. The mandate of the Audit Committee is set out in its terms of reference which is reviewed by the Audit Committee and approved by the Board annually. Among other things, the Audit Committee is responsible for monitoring the Corporation's systems and procedures for internal controls, monitoring the performance of the Corporation's auditors and reviewing the assignment of any non-audit work performed by the Corporation's auditors.

In accordance with Multilateral Instrument 52-110-Audit Committees, the text of the Audit Committee Charter, the relevant education and experience of each member of the Audit Committee and the other information required in that Instrument are disclosed in the Corporation's Annual Information Form ("AIF"). The Corporation's AIF is available on the Corporation's website at [www.clairvest.com](http://www.clairvest.com) and on SEDAR+ at [www.sedarplus.ca](http://www.sedarplus.ca).

## **COMPENSATION DISCUSSION AND ANALYSIS**

The Compensation Committee operates under a mandate given to it annually by the Board of Directors of the Corporation. The Compensation Committee is currently comprised of the following three directors: G. John Krediet, Anne-Mette de Place Filippini and Joseph E. Fluet III, none of whom are officers, employees or former employees of the Corporation or any of its subsidiaries or has any relationship with the Corporation, interlocking or otherwise, that requires disclosure by the Corporation.

G. John Krediet

- Chairman of CF Capital Management LLC
- Former Chairman and CEO of Sparkling Spring Water Holdings Ltd.

Anne-Mette de Place Filippini

- Masters of Economics, University of Copenhagen
- Former Sr. Vice-President and Chief Investment Officer of Burgundy Asset Management Ltd.

Joseph E. Fluet III

- J.D., University of Florida
- B.A. Economics, Lehigh University
- Executive Chairman of MAG Aerospace

The Compensation Committee's role in relation to compensation is to review and determine the compensation policies and levels for senior employees of the Corporation and senior employees of Clairvest GP Manageco Inc., its wholly-owned subsidiary. The recommendations of the Compensation Committee with respect to compensation levels for these employees are communicated to the Board of Directors for approval. Mr. Kenneth B. Rotman and Mr. Michael Wagman do not participate in any board deliberations concerning their compensation.

### **General**

Levels of compensation and each of its components are based on the ability of employees to advance the goal of creating value for all of the Corporation's shareholders and limited partners of funds it manages. Individual performance and the Corporation's performance are the key variables in determining compensation levels.

The Corporation's employee compensation program is comprised of four components: base salary, cash and incentive bonuses, share purchase loans and long-term compensation through non-voting stock options, book value appreciation rights and deferred share units.

There are five limited partnerships in which certain employees of the Corporation invest and have investment rights. Investments in these partnerships are not compensatory in nature but provide for direct participation in the appreciation in value of certain of the Corporation's investments. These partnerships are described below.

## **Base Salaries**

Base salaries of senior employees which include the Chief Executive Officer (“CEO”) and President, reflect their individual contribution, and are reviewed annually based on individual performance, responsibility and experience. To ensure that Clairvest will continue to attract and retain qualified and experienced employees, base salaries are also reviewed in light of compensation practices of comparable businesses.

## **Cash and Incentive Bonuses**

Cash bonuses for employees including the CEO and President reflect both their individual performance and the Corporation’s success. Annual discretionary cash bonus levels are up to 175% of the CEO and President’s annual salary based on individual performance. The actual percentage is based on that individual’s performance during the year. There is also an annual objective cash bonus which is based on Clairvest’s Incentive Bonus Program, where 10% of after-tax net income, calculated in accordance with the program, is allocated to a pool which is shared amongst certain members of the management team. The Clairvest Incentive Bonus Program does not apply to the income generated from the investments made by CEP IV Co-Investment Limited Partnership (“CEP IV Co-Invest”), CEP V Co-Investment Limited Partnership (“CEP V Co-Invest”), CEP VI Co-Investment Limited Partnership (“CEP VI Co-Invest”) and CEP VII Co-Investment Limited Partnership (“CEP VII Co-Invest”). Refer to the section titled “Interest of Informed Persons in Material Transactions” for more information on management’s investment participation through limited partnerships in CEP IV Co-Invest, CEP V Co-Invest, CEP VI Co-Invest, and CEP VII Co-Invest. The Incentive Bonus Program is intended to reward the CEO, President and certain other employees by allowing these individuals to participate in the growth in shareholder value in the medium term. An individual’s level of participation is determined by his or her position in the company and his or her accomplishments in that position. The CEO recommends to the Compensation Committee the discretionary annual cash bonus amounts in respect of each employee’s individual performance and that individual’s level of participation in the Incentive Bonus Program. The Compensation Committee determines cash bonus amounts for the CEO and President by assessing their performance against specific targets which are agreed to in the prior year. For the financial year ending March 31, 2026 (“fiscal 2026”), to determine the CEO and President’s cash bonus amount the Compensation Committee considered a variety of factors including the following: the degree to which book value per share over a one year time frame, a 10-year time frame and a 25-year time frame had grown, the degree to which Clairvest’s share price had grown over the past year, the implementation of key elements of an approved strategic plan, the completion of acquisitions and dispositions, the development of Clairvest’s management, the achievement of certain objectives related to each of the corporate investments, the development of new investor relationships and the management of treasury funds. The range of an individual’s possible level of participation in the Incentive Bonus Program has been established based on position.

## **Share Purchase Loans**

The Corporation offers to certain of its employees and employees of its wholly-owned subsidiaries loans to purchase shares of the Corporation. Each qualifying employee may borrow up to three times his or her base salary to purchase shares of the

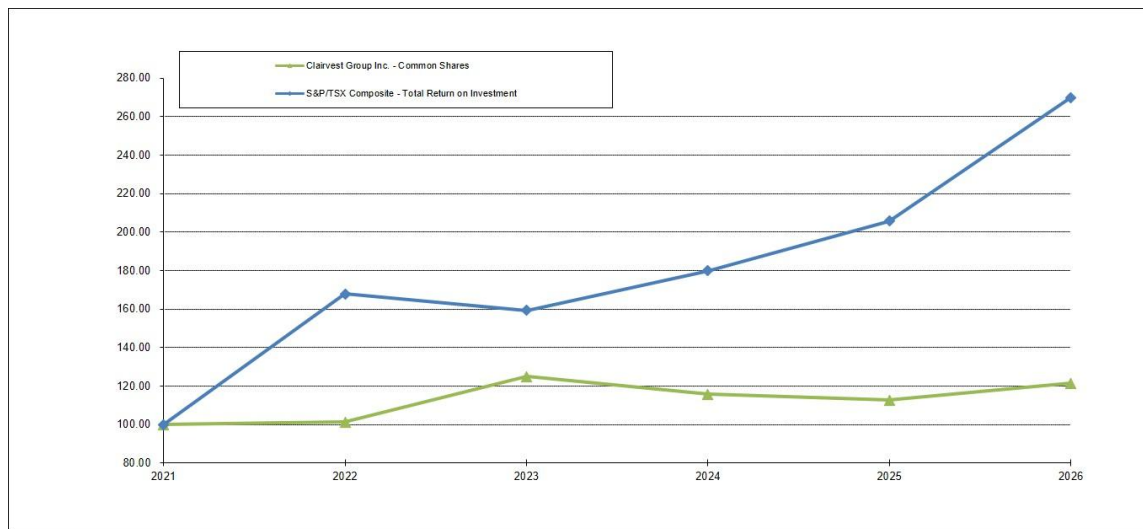
Corporation in the market on a revolving basis. The Compensation Committee may approve loans in excess to the limit aforementioned to certain employees of Clairvest and its wholly-owned subsidiaries for the purpose of purchasing shares of the Corporation. These loans bear interest at a rate of prime less 1% on the date of drawdown, are collateralized by the Common Shares purchased under these loans and are repayable on employee departure subject to certain repayment acceleration provisions. The Share Purchase Loan Program is designed to align interests of employees with those of the Corporation’s shareholders. This gives the participating employee some downside as well as upside exposure.

**Stock Options, Book Value Units and DSUs**

The long-term compensation component is based on (i) the Non-Voting Share Option Plan (the “Non-Voting Option Plan”), (ii) the Book Value Appreciation Rights Plan (the “BVAR Plan”) and (iii) the Employee DSU Plan. Stock Options under the Non-Voting Option Plan are awarded to certain employees with an option exercise price at no less than the market price of the Common Shares at the time of the grant. Book Value Units are awarded to certain employees and the redemption value of these units is based on the increase in book value of Clairvest’s shares at the time of redemption. DSUs are awarded to certain employees at a price which tracks the price of a Common Share. As described below, certain eligible employees have the option to receive all or a portion of their annual discretionary cash bonus in the form of DSUs. The objectives of these long-term programs are to attract and retain high quality employees and to motivate their performance by tying this component of compensation to improvement in the Corporation’s long-term financial position.

**Performance Graph**

The following graph compares the total cumulative shareholder return (assuming a \$100 initial investment and reinvestment of dividends) in the Corporation’s Common Shares.



There is no direct relationship between the compensation paid to executive officers and the cumulative total shareholder return during this period. To the extent that

an officer has been granted options which have vested, DSUs under the Employee DSU Plan or is a shareholder of the Corporation his or her compensation will be affected by increases or decreases in shareholder returns. As approximately 68% of the Corporation's outstanding shares are owned or controlled by employees of the Corporation or employees of a wholly-owned subsidiary of the Corporation, the interests of employees are aligned with those of its shareholders.

### **Compensation of Named Executive Officers**

The following table sets forth a summary of compensation earned by Named Executive Officers for the financial year ended March 31, 2026.

#### **Summary Compensation Table**

Name and Principal Position	Year	Salary (\$)	Share-based awards <sup>(1)</sup> (\$)	Option-based awards <sup>(2)</sup> (\$)	Non-equity incentive plan compensation (\$)		All other compensation <sup>(4)</sup> (\$)	Total compensation (\$)
					Annual incentive plans (\$)	Long-term incentive plans <sup>(3)</sup> (\$)		
Kenneth B. Rotman Chief Executive Officer and Managing Director	2026	410,000	–	–	676,500	2,053,079	–	3,139,579
	2025	410,000	–	–	717,500	2,067,425	–	3,194,925
	2024	410,000	–	–	717,500	3,672,518	–	4,800,018
Daniel Cheng Chief Financial Officer	2026	357,125	–	40,932	180,000	19,673	–	597,730
	2025	345,300	–	49,793	174,250	285,209	–	854,552
	2024	308,750	52,000	40,244	115,500	497,040	–	1,013,534
Michael Wagman President and Managing Director	2026	410,000	276,750	177,523	358,750	81,032	–	1,304,055
	2025	410,000	358,750	248,067	358,750	867,068	–	2,242,635
	2024	410,000	358,750	197,294	358,750	2,460,619	–	3,785,413

**Notes:**

- (1) Mr. Wagman elected to receive \$276,750 of his 2026 annual discretionary cash bonus, \$358,750 of his 2025 annual discretionary cash bonus and \$358,750 of his 2024 annual discretionary cash bonus, in the form of DSUs under the Employee DSU Plan. Mr. Cheng elected to receive \$52,000 of his 2024 annual discretionary cash bonus in the form of DSUs under the Employee DSU Plan.
- (2) In 2026 Mr. Wagman was issued 9,741 options and Mr. Cheng was issued 2,246 options under the Non-Voting Option Plan. In 2025 Mr. Wagman was issued 16,535 options and Mr. Cheng was issued 3,319 options under the Non-Voting Option Plan. In 2024 Mr. Wagman was issued 6,131 options and Mr. Cheng was issued 1,250 options under the Non-Voting Option Plan.
- (3) These payouts include amounts paid under Clairvest's Incentive Bonus Program (see "Cash and Incentive Bonuses"), Book Value Units calculated based on the increase in redemption value of vested Book Value Units and other one-time bonuses.
- (4) All other compensation includes the annual value growth of Employee DSUs and options under the Non-Voting Option Plan, provided the value growth for the fiscal year is greater than zero. If the aggregate value growth is less than zero, the amount is carried forward and applied against the next fiscal year. Perquisites and other personal benefits do not exceed the lesser of \$50,000 and 10% of the total of the annual salary of any of the Named Executive Officers.

### **Non-Voting Option Plan**

The following is a summary of the terms and conditions of the Non-Voting Option Plan. This summary is qualified in its entirety by, and is subject to, the full text of the Non-Voting Option Plan, a copy of which is filed on SEDAR+.

On May 26, 2016, the Corporation adopted the Non-Voting Option Plan. The options granted under the Non-Voting Option Plan (the "Options") will be exercisable

for Non-Voting Series 2 Shares (“Non-Voting Shares”). The Non-Voting Option Plan was amended on May 28, 2019. The Non-Voting Shares were authorized by a resolution of the Board and are reflected in Articles of Amendment that were filed on June 22, 2016.

The following table provides a summary of the rights, privileges, restrictions and conditions attached to the Non-Voting Shares:

<i>Voting</i>	The holders of the Non-Voting Shares are not entitled to vote at any meeting of the shareholders.
<i>Dividends</i>	The holders of the Non-Voting Shares are entitled to receive dividends at the same time as holders of Common Shares provided that holders of the Non-Voting Shares shall be entitled to receive for each Non-Voting Share an amount equal to two times the dividend paid on the Common Shares. No dividend shall be paid on the Non-Voting Shares unless a dividend on the Common Shares is paid at the same time.
<i>Rights on Dissolution</i>	In the event of dissolution or winding-up of the Corporation or any other distribution of assets of the Corporation among its shareholders, the holders of Non-Voting Shares are entitled to receive, before any amount is paid to the holders of Common Shares or any other shares ranking junior to the Non-Voting Shares, an amount equal to the amount that would have been distributed in respect of two Common Shares if each Non-Voting Share were instead two Common Shares.
<i>Conversion Rights</i>	The Non-Voting Shares are not convertible into Common Shares.
<i>Redemption Rights</i>	The Corporation may, at any time after the second anniversary of the issuance of a Non-Voting Share, redeem the whole or any part of the Non-Voting Shares at a price equal to the fair market value of a Non-Voting Share, as reasonably determined by the Board.
<i>Rights on Change in Control</i>	<b>The Non-Voting Shares contain no “coat-tail” protections in the event of a change of control transaction involving the purchase of the Common Shares.</b>

Prior to obtaining Board approval, the Non-Voting Option Plan and the terms of the Non-Voting Shares were reviewed and approved by the Compensation Committee. The purpose of the Non-Voting Option Plan is to assist the Corporation in attracting, retaining and motivating “participants” (as such term is defined in the Non-Voting Option Plan) to serve as officers and employees of the Corporation or a related entity and to participate in the long-term success of the Corporation and to promote a greater alignment of their interests with the interests of shareholders.

The Non-Voting Option Plan is administered by the Board or a designated committee of the Board. In administering the Non-Voting Option Plan, the Board or any designated committee may select participants to whom Options are granted, determine the terms relating to the Options, including the exercise price, the expiration date of each Option and any vesting period prior to which time such Option may not be exercised.

The following table provides a summary of the Non-Voting Option Plan:

<i>Eligibility</i>	Any current full-time or part-time officer or employee of the Corporation or related entity
<i>Expiration</i>	Subject to any accelerated termination and unless otherwise specified by the Board or a designated committee of the Board, each Option shall expire on the fifth anniversary of the date of grant, subject to extension relating to blackout periods. The Non-Voting Option Plan was amended on May 28, 2019 to provide that the expiry date can be extended by the Corporation by one year for a maximum of five one-year extensions. This amendment also applies to certain Options previously granted under the Non-Voting Option Plan.
<i>Exercise Price</i>	The exercise price of an Option will be fixed when such Option is granted provided that such exercise price shall be no less than two (2) times the volume-weighted average closing price of the Common Shares on the TSX for the five (5) trading days in which Common Shares have actually traded immediately prior to such date (the "NVS Fair Market Value"). In the event that the Common Shares are not listed and posted for trading on any stock exchange, the NVS Fair Market Value will be determined by the Board in its sole discretion.
<i>Termination Provisions</i>	The following rules apply if a participant's employment is terminated before expiry:
<i>Death</i>	<ul style="list-style-type: none"> <li>All unvested Options granted to such participant are immediately deemed to be vested and the participant's legal representatives will have the right to exercise all or part of the participant's vested Options at any time up to and including the earlier of the date that is one (1) year following the date of death of such participant; or the date on which the exercise period of the particular Option expires.</li> </ul>
<i>Incapacity or Retirement</i>	<ul style="list-style-type: none"> <li>All unvested Options granted to such participant are immediately deemed to be vested and the participant will have the right to exercise all or part of the participant's vested Options at any time up to and including the earlier of the date that is six (6) months following the date of incapacity or</li> </ul>

	retirement (as applicable) or the date on which the exercise period of the particular Option expires.
<i>Termination without Cause</i>	<ul style="list-style-type: none"> <li>All outstanding and unvested Options granted to such participant shall immediately and automatically terminate unless otherwise determined by the Board or designated committee of the Board. The participant will have the right to exercise all or part of the participant's vested Options at any time up to and including the earlier of the date that is thirty (30) days following the cessation of office or employment; or the date on which the exercise period of the particular Option expires.</li> </ul>
<i>Termination for Cause</i>	<ul style="list-style-type: none"> <li>All Options held by such participant, whether or not vested, immediately expire and are cancelled on such date as determined by the Board or designated committee of the Board.</li> </ul>
<i>Cash Election</i>	At the election of the participant, in lieu of exercising an Option, a participant may choose to surrender such Option in exchange for cash instead of Non-Voting Shares. The exercise price for Non-Voting Shares to be purchased upon each exercise of any Option shall be paid in full at the time of the exercise. The cash payment will equal the difference between the Fair Market Value on the exercise date and the exercise price of the option. An option holder who surrenders his or her Option for cash payment will receive an effective capital gains treatment on the cash payment received. Any Options so surrendered shall be added back to the total number of Non-Voting Shares reserved for issuance pursuant to the Non-Voting Option Plan.
<i>Change of Control</i>	In the event of a change of control, all outstanding Options shall be replaced with similar options of the entity resulting from the transaction on substantially the same terms and conditions as provided in the Non-Voting Option Plan. If such replacement is not practical or advisable, the Board or designated committee of the Board may, in its sole discretion, accelerate the vesting of any or all outstanding Options.
<i>Assignment of Options</i>	Options are not assignable or transferable in whole or in part except through devolution by death.

#### *Number of Non-Voting Shares*

The maximum number of Non-Voting Shares reserved for issuance any time under the Non-Voting Option Plan for the exercise of Options is 1,000,000 Non-Voting Shares (based on each Non-Voting Share being effectively other than for voting purposes

the equivalent of two Common Shares representing 15% of the outstanding number of Common Shares). No Options may be granted if such grant would have the effect of causing the total number of Non-Voting Shares issuable upon the exercise of Options to exceed the above-noted total number of Non-Voting Shares reserved for issuance. As at the most recently completed fiscal year, the Corporation has 605,981 outstanding Options entitling holders to purchase Non-Voting Shares. In addition, 663,695 Non-Voting Options have been exercised using the cashless exercise feature and 84,289 Non-Voting Options had been forfeited as at March 31, 2026. In aggregate, 605,981 Non-Voting Options were outstanding as at March 31, 2026 (representing approximately 60.6% of the maximum number of shares issuable under the Non-Voting Option Plan, and based on each Non-Voting Share being effectively other than for voting purposes the equivalent of two Common Shares, approximately 9.1% of the outstanding number of Common Shares).

The Non-Voting Option Plan limits insider participation such that the aggregate number of Non-Voting Shares: (i) issuable to insiders at any time under the Non-Voting Option Plan together with the number of securities issuable to insiders under any other compensation arrangement, at any time, may not exceed 10% of the Corporation's issued and outstanding Common Shares; and (ii) issued to insiders within a one-year period under the Non-Voting Option Plan together with the number of securities issued to insiders under any other compensation arrangement, shall not exceed 10% of the Corporation's issued and outstanding Common Shares.

#### *Amendments and Termination*

The Non-Voting Option Plan permits the Board to make, at any time and without shareholder approval, any amendments to the Non-Voting Option Plan. The Board may also terminate the Non-Voting Option Plan at any time without shareholder approval. The termination of the Non-Voting Option Plan will have no effect on outstanding Options which shall continue in effect in accordance with their terms and conditions.

The table below provides additional information on the Non-Voting Option Plan for the past three fiscal years:

<b>Description</b>	<b>As at March 31</b>		
	2026	2025	2024
<b>Burn rate:</b> The total number of Options granted in a fiscal year divided by the weighted average number of Shares outstanding for the fiscal year	1.0%	2.7%	1.0%

#### **Employee DSU Plan**

The following is a summary of the terms and conditions of the Employee DSU Plan.

The Corporation adopted the Employee DSU Plan on May 26, 2016 and such plan was approved by the shareholders on August 10, 2016. The purpose of the Employee DSU Plan is to give the Corporation a mechanism to attract, retain and motivate talented "participants" (as such term is defined in the Employee DSU Plan) to serve as officers and employees of the Corporation or a related entity and to promote a greater alignment of interests between those persons and shareholders. The Employee DSU Plan is administered by the Board or a designated committee of the Board.

On August 11, 2021, the shareholders of the Corporation approved amendments to the Employee DSU Plan to increase the maximum number of Common Shares reserved for issuance from 200,000 to 350,000.

The following table provides a summary of the Employee DSU Plan:

<i>Eligibility</i>	Any current full-time or part-time officer or employee of the Corporation or related entity. The Board will determine participants among such eligible individuals.
<i>Term</i>	The Employee DSU Plan will remain in effect until it is terminated by the Board. The Board may terminate the Employee DSU Plan at any time provided that such termination will not affect any rights of a participant to redeem any DSUs already credited to his or her account.
<i>Award</i>	The Employee DSU Plan provides that participants may elect to receive all or a portion of their bonus amount that would otherwise be payable in cash in the form of DSUs. Such DSUs are granted the date that participant would otherwise have received its bonus. The number of DSUs credited to the participant is the result obtained when the product of the bonus amount is multiplied by the elected proportion of the bonus amount, divided by the volume-weighted average closing price of the Common Shares on the TSX for the five (5) trading days in which Common Shares have actually traded immediately prior to such date. In addition, the DSUs can be granted in such amount, if any, and subject to such vesting conditions, if any, as is determined by the Board or designated committee in its discretion at the date of grant.
<i>Election to Receive DSUs</i>	Each participant that elects to receive DSUs in respect of their bonus amount is required to file a notice of election with the Chief Financial Officer of the Corporation by the end of the fiscal year for which such election is to apply. Such election notice will apply only once and will not apply or be deemed to apply for any subsequent fiscal year.
<i>Termination Provisions</i>	Where a participant in the Employee DSU Plan is terminated for any reason including retirement, disability or death any DSUs can be redeemed (for DSUs subject to vesting conditions, provided those conditions have been satisfied).
<i>Redemption and Cash Election</i>	Participants can redeem all or part of their vested DSUs by giving written notice of redemption to the Corporation. Upon the redemption of DSUs, the Corporation will issue a whole number of Common Share equal to the whole number of DSUs redeemed.

	<p>At the participant's election, the Corporation will instead pay to the participant a lump sum cash payment equal to the number of DSUs multiplied by the volume-weighted average closing price of the Common Shares on the TSX for the five (5) trading days in which Common Shares have actually traded immediately prior to such date (the "<b>Market Price</b>"). In the event that the Common Shares are not listed and posted for trading on any stock exchange, the Market Price will be determined by the Board in its sole discretion.</p> <p>A participant may send a maximum of two notices of redemption and a maximum of one notice of redemption in any calendar year.</p>
<i>Assignment of DSUs</i>	DSUs are not assignable or transferable.

### *Number of DSUs*

The maximum number of Common Shares reserved for issuance under the Employee DSU Plan is currently 350,000 (2.6% of the outstanding number of Common Shares). As at the most recently completed fiscal year, there are 258,705 DSUs outstanding under the Employee DSU Plan (representing approximately 73.9% of the maximum number of DSUs issuable under the Employee DSU Plan).

Subject to applicable law or the requirements of the TSX, the Board may, in its discretion, amend the Employee DSU Plan to increase such limit without notice to participants, subject to shareholder approval. If, in respect of any fiscal year, the number of DSUs that would be issued when added to all DSUs previously granted including DSUs granted in connection with the payment of dividends on the Common Shares would, upon redemption, exceed the above-noted total number of Common Shares reserved for issuance, the number of DSUs shall be reduced *pro rata* (or in another manner as the Board determines), so that the number of DSUs issued and issuable will not result in the number of Common Shares issuable upon redemption to exceed the maximum number of Common Shares reserved for issuance under the Employee DSU Plan.

The Employee DSU Plan states that the maximum aggregate number of DSUs that may be subject to grants of DSUs under the Employee DSU Plan to any one participant during any 12-month period will be no greater than 5% of the issued and outstanding Common Shares. The Employee DSU Plan also limits insider participation such that the aggregate number of DSUs: (i) issuable to insiders at any time under the Employee DSU Plan together with the number of securities issuable to insiders under any other compensation arrangement may not exceed 10% of the Corporation's issued and outstanding Common Shares on a non-diluted basis; and (ii) issued to insiders within a one-year period under the Employee DSU Plan together with the number of securities issued to insiders under any other compensation arrangement, shall not exceed 10% of the Corporation's issued and outstanding Common Shares on a non-diluted basis.

## Amendments

The Employee DSU Plan may be amended at any time with the approval of the Board, provided however, that the following amendments can only be made with the approval of a majority of shareholders entitled to vote at a meeting of shareholders:

- (i) amendment to remove or exceed the insider participation limits;
- (ii) amendment to increase the maximum number of Common Shares which may be issued under the Employee DSU Plan; or
- (iii) amendment to grant additional powers to the Board to amend the Employee DSU Plan.

Without limiting the general amendment powers described above and for greater certainty, shareholder approval is not required for amendments to the Employee DSU Plan to do the following:

- (i) to make formal, minor or technical modifications to any of the provisions of the plan, including amendments of a “house-keeping nature”;
- (ii) to correct any ambiguities, defective provisions, errors or omissions in the provisions of plan; or
- (iii) to make any other amendment, that does not require shareholder approval under applicable laws or the applicable rules of the TSX.

The table below provides additional information on the Employee DSU Plan for the past three fiscal years:

Description	As at March 31		
	2026	2025	2024
<b>Burn rate:</b> The total number of DSUs granted in a fiscal year divided by the weighted average number of Shares outstanding for the fiscal year	0.2%	0.2%	0.1%

## Equity Compensation Plan Information

The following table sets forth information with respect to equity compensation plans as at March 31, 2026:

Equity Compensation Plan Information			
Plan Category	Number of securities to be issued upon exercise of outstanding options, warrants and rights  (a)	Weighted-average exercise price of outstanding options warrants and rights  (b)	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in the first column)
Equity compensation plans approved by security holders			
Non-Voting Option Plan	605,981 non-voting shares	\$161.08/non-voting share	394,019 non-voting shares
Employees DSU Plan	258,705 common shares	N/A	91,295 common shares

The Corporation has no equity-based compensation plans that have not been approved by Shareholders.

## Incentive Plan Awards

The following tables set forth information with respect to outstanding option-based awards and share-based awards to Named Executive Officers outstanding as at March 31, 2026:

<b>Option-based Awards<sup>(1)</sup></b>				
<b>Name</b>	<b>Number of securities underlying unexercised options (#)</b>	<b>Option exercise price (\$)</b>	<b>Option expiration date</b>	<b>Value of unexercised in-the-money options (\$)</b>
<b>(a)</b>	<b>(b)</b>	<b>(c)</b>	<b>(d)</b>	<b>(e)</b>
Kenneth B. Rotman Chief Executive Officer and Managing Director	–	–	–	–
Michael Wagman President and Managing Director	39,069 25,128 6,131 16,535 9,741	\$125.0640 \$150.9032 \$159.8298 \$158.9168 \$175.0340	June 30, 2026 June 30, 2027 June 28, 2028 June 30, 2029 June 30, 2030	\$939,985 \$191,151 \$41,521 \$138,343 \$30,833
Daniel Cheng Chief Financial Officer	5,264 4,498 1,250 3,319 2,246	\$125.0640 \$150.9032 \$159.8298 \$158.9168 \$175.0340	June 30, 2026 June 30, 2027 June 28, 2028 June 30, 2029 June 30, 2030	\$126,650 \$34,217 \$8,465 \$27,769 \$7,109

<b>Share-based Awards<sup>(2)</sup></b>			
	<b>Number of shares or units of shares that have not vested (#)</b>	<b>Market or payout value of share-based awards that have not vested (\$)</b>	<b>Market or payout value of vested share-based awards not paid out or distributed (\$)</b>
	<b>(f)</b>	<b>(g)</b>	<b>(h)</b>
Kenneth B. Rotman Chief Executive Officer and Managing Director	–	–	–
Michael Wagman President and Managing Director	–	–	\$4,830,485
Daniel Cheng Chief Financial Officer	–	–	\$745,550

**Notes:**

<sup>(1)</sup> Described awards under the Corporation's Non-Voting Option Plan. Since the Non-Voting Shares have a two (2) times preference over the Common Shares, per such plan, the exercise price of Non-Voting Options is two (2) times the volume-weighted average closing price of the Common Shares on the TSX for the five (5) trading days in which Common Shares have actually traded immediately prior to grant date. The number of Non-Voting Options granted to participants have been adjusted so that the economic value of the options awarded is the same as if exercise price and fair market value were not doubled.

<sup>(2)</sup> Described awards under the Employee DSU Plan.

## Incentive Plan Awards – Value Vested or Earned During the Financial Year

The following table provides information with regard to the awards vested or earned during the year ended March 31, 2026. Presented amounts show the incremental dollar value that was vested or earned during the financial year:

<b>Name</b>	<b>Option-based awards – Value vested or earned during the year<sup>(1)</sup></b>	<b>Share-based awards – Value vested or earned during the year (\$)</b>	<b>Non-equity incentive plan compensation – Value earned during the year (\$)</b>

(a)	(\$) (b)	(c)	(d)
Kenneth B. Rotman Chief Executive Officer and Managing Director	–	–	\$2,729,579
Michael Wagman President and Managing Director	\$597,869	\$717,602	\$716,532
Daniel Cheng Chief Financial Officer	\$58,816	\$60,510	\$199,673

(1) The fair value of options is calculated using the Black-Scholes option pricing model as described in *note 12* to the consolidated financial statements which includes vested and unvested options.

### **BVAR Plan**

The Corporation adopted a BVAR Plan on June 30, 2001. This Plan is administered by the Committee which can grant book value appreciation rights units (“BVARs”) to employees. Upon the redemption of BVARs, the Corporation pays to the grantee a lump sum cash payment equal to the number of BVARs to be redeemed multiplied by the increase in book value per Clairvest share between the grant date and the redemption date. The BVARs vest over a five-year period and the grantee may only redeem his or her BVARs at the earlier of (i) five years from the date of grant; or (ii) the cessation of employment with the Corporation and must be exercised within 30 days of the fifth anniversary from the date of grant. The BVAR Plan was amended on May 28, 2019 to provide that the five-year mandatory exercise date can be extended by the Corporation by one year for a maximum of five one-year extensions. This amendment also applies to certain BVARs previously granted under the BVAR Plan.

It is the current intention of the Corporation to issue eligible employees (other than Mr. Rotman) options under the Non-Voting Option Plan rather than BVARs under the BVAR Plan. For tax reasons, it is the Corporation’s current intention that Mr. Rotman continue to participate in the BVAR Plan.

### **Termination and Change of Control Benefits**

Messrs. Rotman, Wagman and Cheng (collectively, the “Executive Officers”) have entered into agreements with the Corporation that provide for termination entitlements. The Corporation may terminate the Executive Officers’ employment for cause without notice or pay. If the Corporation terminates the employment of Messrs. Rotman, Wagman or Cheng without cause, they are entitled to 52 weeks’ notice. The Corporation can elect to terminate any of the Executive Officer’s employment with no notice and pay such Executive Officer’s base salary over a period of 52 weeks.

### **Indebtedness of Directors, Executive Officers and Senior Officers of the Corporation or its Subsidiaries under Securities Purchase Program**

As at June 30, 2026, the aggregate indebtedness to the Corporation, and its subsidiaries of all executive officers, directors and employees and persons who were prior to June 30, 2026 executive officers, directors and employees of the Corporation or its subsidiaries, is \$6,969,697.

The following table sets forth information with respect to any loans to individuals who at the time of the most recently completed financial year were, a director or executive or senior officer of the Corporation or a subsidiary of the Corporation, each proposed nominee for election as a director of the Corporation and each associate of any such director, executive officer or proposed nominee directors and executive and senior officers of the Corporation or any subsidiary of the Corporation:

Name and Principal Position	Corporation or Subsidiary	Largest Amount Outstanding during the year ended March 31, 2026	Amount Outstanding as at June 30, 2026
James H. Miller Toronto, Canada Partner, General Counsel and Corporate Secretary Clairvest Group Inc.	Corporation and Subsidiary	\$733,785	\$719,643
Total			\$719,643

No financially assisted securities were purchased during the year ended March 31, 2026 by any of the foregoing individuals other than those provided in the table above.

All loans of executive officers and senior officers of the Corporation or of a subsidiary of the Corporation with respect to securities purchase programs are secured by the Common Shares purchased by them. Officers and employees are personally liable for the loans. These loans bear interest at prime less 1% on the date of drawdown and are repayable if the officer's employment is terminated. Interest is payable annually. In any year in which the bonus paid to an employee plus income distributions received from investments in the limited partnerships discussed below exceeds that employee's salary, 25% of the excess above one times salary will be used to reduce the outstanding loan amount. Interest on these loans has been paid up to June 30, 2026. The Corporation has never realized a loss on a loan granted under the Securities Purchase Program.

**Indebtedness of Directors and Executive Officers – Aggregate Indebtedness as at June 30, 2026**

AGGREGATE INDEBTEDNESS (\$)		
Purpose	To the Corporation or its Subsidiaries	To Another Entity
Share purchases	\$719,643	–
Other	–	–

**Compensation of Directors**

Directors of the Corporation who are not officers of the Corporation (the "outside directors"), with the exception of the Chairperson and the Vice-Chairperson of the Corporation, are entitled to receive an annual retainer of \$30,000 and an attendance fee of \$1,500 in respect of each meeting of the board of directors which they attend in person

or \$500 if attending by video conference/telephone. The Chairperson of the Corporation receives a flat annual retainer of \$150,000 (and no attendance fees). The Vice-Chairperson of the Corporation receives a flat annual retainer of \$100,000 (and no attendance fees). Outside directors who are chairpersons of the Audit Committee and Compensation and Human Resources Committee, receive an annual retainer of \$10,000 and \$3,000, respectively. Outside directors who are members of board committees receive an attendance fee of \$1,500 for each committee meeting attended in person or \$500 if attending by video conference/telephone.

Directors may elect to receive all or a portion of their retainer and meeting fees in deferred share units. The Corporation adopted a deferred share unit plan (the "DSU Plan") effective April 1, 2002 which is intended to permit non-employee directors to receive deferred share units ("Units") in lieu of cash compensation. Each participating director may elect to receive 0%, 50% or 100% of his or her fees in the form of Units instead of being paid such fees in cash. On the date fees are payable, the number of Units to be credited to a participant is determined by dividing the amount of the fees to be deferred into Units by the market value of a Common Share on the Toronto Stock Exchange. A participant may redeem his or her Units only following termination of board service. Upon redemption of Units, the Corporation pays to the participant a lump sum cash payment equal to the number of Units to be redeemed multiplied by a calculation of the market value of a Common Share on the Toronto Stock Exchange on the redemption date, net of applicable withholdings.

The DSU Plan was amended on June 22, 2007 to provide for an additional type of deferred share unit being an Appreciation DSU. These may be granted to non-employee directors by the Committee from time to time and are intended to be granted to replace expiring options of non-employee directors. A participant may redeem his or her Appreciation DSUs only following termination of board service. Upon redemption of Appreciation DSUs, the Corporation pays to the participant a lump sum cash payment equal to the number of Appreciation DSUs to be redeemed multiplied by the amount by which the market value of a Common Share on the redemption date exceeds the market value of a Common Share on the date of granting of the Appreciation DSU.

At the discretion of the Board, outside directors may also from time to time be granted options to acquire Common Shares of the Corporation. No options were granted to outside directors during the year.

The following is a summary of compensation received by outside directors for the financial year ended March 31, 2026:

Name <sup>(1)</sup>	Fees paid in Cash (\$)	Fees paid in Units <sup>(2)</sup> (\$)	Total Fees Received during Fiscal 2026 (\$)	Total Value of DSUs and Appreciation DSUs at March 31, 2026 <sup>(3)</sup> (\$)
John Barnett	–	\$50,500	\$50,500	\$3,217,138
Michael Bregman	–	\$150,000	\$150,000	\$5,660,866
Anne-Mette de Place Filippini	–	\$37,500	\$37,500	\$775,727
Joseph E. Fluet III	–	\$39,000	\$39,000	\$847,834
G. John Krediet	–	\$40,500	\$40,500	\$2,129,081
William F. Morneau	–	\$39,000	\$39,000	\$353,603
B. Jeffrey Parr	\$50,000	\$50,000	\$100,000	\$117,891

Lionel H. Schipper <sup>(4)</sup>	–	\$35,000	\$35,000	\$NIL
Les Viner	–	\$44,500	\$44,500	\$150,007
Peter Zemsky	–	\$33,000	\$33,000	\$96,352

**Notes:**

- (1) The compensation information for directors Kenneth B. Rotman and Michael Wagman can be found under the section titles “Compensation of Named Executive Officers – Summary Compensation Table” of this circular.
- (2) All outside directors, with the exception of B. Jeffrey Parr, elected to receive Units instead of cash compensation for fees earned. This column includes the granted value of the Units earned during the financial year ended March 31, 2026.
- (3) This column shows the aggregate lump sum payment that would be payable to the director on redemption of all Units and Appreciation DSUs that had been granted to such director if he retired from the Board on March 31, 2026.
- (4) Mr. Schipper resigned from the Board of Directors on February 4, 2026 and his DSUs and Appreciation DSUs were repurchased on March 13, 2026.

Outside directors may earn fees in respect of the Boards of investee companies of Clairvest on which they sit. In fiscal 2026, the following outside directors earned such fees: G. John Krediet earned \$40,100 paid in cash; Joseph E. Fluet III earned \$34,300 paid in cash and William F. Morneau earned \$72,681.17 USD (\$100,790.61 CAD) paid in cash.

Directors are also entitled to the reimbursement of their expenses.

## **INTEREST OF INFORMED PERSONS IN MATERIAL TRANSACTIONS**

### **General Partner Priority Distributions and Management Fees**

The Corporation derives revenue from its investment management services from the private equity funds it manages (the “CEP Funds”) in the form of general partner priority distributions or management fees. The priority distributions and management fees are charged as a percentage of committed capital on the most recent CEP Fund and of invested capital less write-downs on the other CEP Funds. The priority distributions and management fees received by the Corporation are reduced proportionately by fees earned by the Corporation from corporate investments of the CEP Funds and other amounts as provided in the respective Limited Partnership Agreements.

### **Carried Interest and Management Participation**

As governed by the respective CEP Fund Limited Partnership Agreements, certain consolidated subsidiaries and acquisition entities of the Corporation are entitled to participate in distributions equal to 20% of all net gains (“carried interest”), which is subject to the respective investors of each CEP Fund achieving a minimum net return on their investment. On Clairvest Equity Partners VI and Clairvest Equity Partners VII, the carried interest increases from 20% to 25% once their investors achieve a net return of two times their aggregate capital contributions.

The Corporation is entitled to a portion of the carried interest realized in each CEP Fund and management of the Corporation is entitled to the other portion of the carried interest through their limited partnership interests in the various management incentive (“MIP”) partnerships. Clairvest management is also entitled to a carried interest from the various co-investment limited partnerships (CEP IV Co-Investment Limited Partnership, CEP V Co-Investment Limited Partnership, CEP VI Co-Investment Limited Partnership and CEP VII Co-Investment Limited Partnership) as governed by their respective Limited Partnership Agreements. Management is required to purchase limited partnership units of the various MIP partnerships at fair market value.

## **DIRECTORS' AND OFFICERS' INSURANCE**

During the fiscal year ended March 31, 2026, the Corporation purchased insurance for the benefit of the Directors and officers of the Corporation and its subsidiaries to protect such Directors and officers against liability incurred by them in their capacity as Directors and officers, subject to certain limitations contained in the *Business Corporations Act* (Ontario). The premium for this insurance was \$237,806. The aggregate insurance coverage under the policy is limited to \$20,000,000 in the policy year and provides for a retention factor of \$100,000 in the aggregate for corporate reimbursement for each loss. No deductible is payable by any Director or officer making a claim under the policy. The by-laws of the Corporation provide for the indemnification of each Director and officer against all costs, charges and expenses reasonably incurred by him in respect of any civil, criminal or administrative proceeding against him in the execution of his office, subject to the limitations contained in the *Business Corporations Act* (Ontario).

## **NOTICE REGARDING GAMING REGULATORY COMPLIANCE AND POTENTIAL LICENSING OF SHAREHOLDERS**

Clairvest has gaming investments in numerous jurisdictions in the United States, Canada and outside of North America. Most of these investments are subject to extensive gaming regulation (state, provincial, local, tribal or foreign government regulation, as applicable).

While the specific regulatory requirements of the various jurisdictions vary, the gaming laws in most jurisdictions require Clairvest and certain of its directors, officers and employees to obtain a license, permit, finding of suitability or other approval from gaming authorities. The same may be required for persons above a certain level of Clairvest share ownership (typically 5% or more). Most jurisdictions allow an "institutional investor" to apply for a waiver from such requirements provided that the institutional investor holds the ownership interest in the ordinary course of its business and for passive investment purposes only. Generally, an "institutional investor" includes an investor who is a bank, insurance company, investment company, investment advisor, or pension fund. In some jurisdictions, an application for a waiver as an institutional investor requires the submission of detailed information concerning the institutional investor and its business including, among other things, the name of each person that beneficially owns more than 5% of the voting securities of such institutional investor. If such a waiver is granted, then the institutional investor may acquire, in most cases, up to 10% of Clairvest voting securities without applying for a finding of suitability or qualification and, in some cases, a higher percentage of beneficial ownership. Even if a waiver is granted, an institutional investor may not take any action inconsistent with its status when the waiver is granted without becoming subject to a suitability determination or background investigation. A change in the investment intent of the institutional investor requires immediate reporting to the respective gaming authorities.

Notwithstanding the 5% ownership threshold, gaming authorities have broad discretion and each person who acquires, directly or indirectly, beneficial ownership of any Clairvest security may be required to be found suitable if a gaming authority has reason to believe that such person's acquisition of that ownership would otherwise be inconsistent with the declared policy of the jurisdiction.

Generally, any person who fails or refuses to apply for a finding of suitability or a license within the prescribed period of time after being advised that such a finding or license is required by a gaming authority may be denied a license or be found unsuitable. The same restrictions may also apply to a record owner if the record owner, after being requested, fails to identify the beneficial owner. Any person denied a license or found unsuitable and who holds, directly or indirectly, any beneficial ownership interest in Clairvest beyond such period of time as may be prescribed by the applicable gaming authorities may be guilty of a criminal offense.

While the criteria vary between jurisdictions, generally, in determining whether to grant or renew a license, the gaming authorities will consider the good character, honesty and integrity of the applicant and the financial ability, integrity and responsibility of the applicant. For individual applicants, gaming authorities consider the individual's business experience and reputation for good character, the individual's criminal history and the character of those with whom the individual associates. Qualification and suitability determinations for individuals require the individual to submit detailed personal and financial information to the gaming authority, followed by a thorough background investigation. Gaming authorities may deny an application for licensing or a determination of suitability for any cause which they deem reasonable. If one or more gaming authorities were to find that an officer, director or key employee fails to qualify or is unsuitable to participate in the gaming industry in such jurisdiction, Clairvest would be required to sever all relationships with such person. Additionally, gaming authorities may require Clairvest to terminate the employment of any person who refuses to file appropriate applications. The gaming regulators having jurisdiction over Clairvest have broad power over Clairvest's gaming investments and may deny, revoke, suspend, condition, limit, or not renew gaming or other licenses, permits or approvals, impose substantial fines and take other action, any one of which could adversely impact Clairvest's business, financial condition and results of operation.

It is common for gaming regulators to monitor, or to require Clairvest to disclose, activities and any disciplinary actions against Clairvest in other gaming jurisdictions. Consequently, the business activities or disciplinary actions taken against Clairvest in one jurisdiction could result in disciplinary actions in other jurisdictions.

Additionally, Clairvest may be subject to disciplinary action if, after it receives notice that a person is unsuitable to be a shareholder or to have a relationship with Clairvest or any of Clairvest's subsidiaries, it:

- pays that person any dividend or interest upon Clairvest shares;
- allows that person to exercise, directly or indirectly, any voting right conferred through Clairvest shares held;
- pay remuneration in any form to that person for services rendered or otherwise; or
- fail to pursue all lawful efforts to terminate its relationship with that person.

### **ADDITIONAL INFORMATION**

Financial information is provided in the Corporation's consolidated financial statements for 2026 and the management discussion and analysis of the Corporation for

2026. Copies of the Corporation's latest annual information form (together with the documents incorporated therein by reference), the consolidated financial statements of the Corporation for 2026 together with the report of the auditors thereon, the management's discussion and analysis of the Corporation's financial condition and results of operations for 2026, the interim financial statements of the Corporation for periods subsequent to the end of the Corporation's last fiscal year and this circular are available upon request from the Corporate Secretary of the Corporation. Such documents are also available through the internet on SEDAR+ which can be accessed at [www.sedarplus.ca](http://www.sedarplus.ca).

**CERTIFICATE**

The contents and the sending of this Management Information Circular to the shareholders, to each Director and to the auditors of the Corporation and to the appropriate governmental agencies have been approved by the Board of Directors of the Corporation.

**DATED** the 30<sup>th</sup> day of June, 2026.

*“James H. Miller”*

James H. Miller

Partner, General Counsel and Corporate Secretary